POSTAL VOTING FORM

In accordance with the Act (2020:198) on temporary exceptions to facilitate the execution of general meetings in companies and other associations, the board of directors of NCAB Group AB (publ), reg.no. 556733-0161, (the "**Company**") has decided that the annual general meeting on Monday, 10 May 2021 (the "**AGM**") shall be held without physical presence of shareholders, representatives and external participants, and that voting may only be done by post prior to the general meeting, so-called postal voting.

The complete form including **appendix 1** and any enclosed authorization documents must be received by the Company no later than on Friday, 7 May 2021.

The shareholder below hereby exercises his/her voting rights for all shares that the shareholder holds in the Company at the AGM on Monday, 10 May 2021. The voting rights are exercised in the way indicated by the marked boxes set out in appendix 1 below.

Name of shareholder and Swedish personal identity number or company registration number:	The form shall be sent to:
Address: E-mail and telephone number:	NCAB Group AB (publ) "AGM" Mariehällsvägen 37 A SE-168 65 Bromma Sweden
E-man and telephone number.	or <u>agm@ncabgroup.com</u>

The Swedish personal identity number/the company registration number MUST be provided to identify you as a shareholder.

If the shareholder is a legal entity, a certificate of registration or other equivalent authorization document must be enclosed with the form. The same applies if the shareholder votes by post through a proxy.

To be entitled to participate in the annual general meeting, shareholders with nominee-registered shares through a bank or other nominee must register their shares in their own name with Euroclear Sweden AB (so-called voting rights registration). Shareholders requesting such registration should notify their nominee well in advance of Friday, 30 April 2021. Voting rights registration that has been requested by the shareholder at such time that the registration has been completed by the nominee no later than on Tuesday, 4 May 2021 will be taken into account in the preparation of the share register.

APPENDIX 1

The shareholder cannot give any instructions other than by marking one of the boxes for each item listed below in this form. If the shareholder has provided the form with special instructions or conditions, or changed or made additions to the printed text, the vote will be regarded as invalid.

If the shareholder wishes to abstain from voting on an item, do not mark any box for that item. Only one form per shareholder will be taken into consideration. If more than one form is received by the Company, only the most recently dated form will be taken into consideration. If two or more forms have the same date, only the form that is most recently received by the Company will be taken into consideration. Incomplete or incorrectly completed forms may be disregarded.

Complete postal voting form including appendix 1 and any enclosed authorization documents must be received by the Company no later than on Friday, 7 May 2021. Postal votes can be withdrawn up to and including Friday, 7 May 2021 by emailing this to <u>agm@ncabgroup.com</u>.

For the complete proposals for resolutions, please see the notice of the AGM and the complete proposals at <u>www.ncabgroup.com</u>.

For information on how the Company processes your personal data, please refer to the privacy policy available on Euroclear Sweden AB's website: <u>https://www.euroclear.com/dam/ESw/Legal/Privacy-notice-bolagsstammor-engelska.pdf</u>.

The boxes below refer to the proposals of the board of directors and the nomination committee (which have been specified in the notice of the AGM), unless otherwise stated in the form below.

		VEC	No
		YES	NO
1.	Appointment of the chairman for the meeting		
2.	Preparation and approval of the voting register		
3.	Approval of the agenda		
4.	Election of one or two persons to attest the minutes		
5.	Examination of whether the meeting has been duly convened		
6.	Presentation of annual report and the auditor's report and consolidated accounts and auditor's report for the group		
7.	Resolution on		
(a)	adopting the profit and loss statement and the balance sheet and consolidated profit and loss statement and balance sheet;		
(b)	allocation of the Company's profit according to the adopted balance sheet; and		
(c)	discharge from liability for the directors of the board and the CEO		
	a. Christian Salamon		
	b. Jan-Olof Dahlén		
	c. Per Hesselmark		
	d. Magdalena Persson		

- e. Hans Ramel
- f. Gunilla Rudebjer
- g. Hans Ståhl
- h. Hans Ståhl (former CEO)
- i. Peter Kruk (current CEO)
- 8. Resolution on the number of directors of the board to be appointed
- 9. Resolution to establish the remuneration for the directors of the board and the auditor:
 - a. the nomination committee's proposal for remuneration to the chairman of the board of directors
 - b. the nomination committee's proposal for remuneration to the other directors of the board
 - c. the nomination committee's proposal for remuneration to the chairman of the audit committee
 - d. the nomination committee's proposal for remuneration to the other members of the audit committee
 - e. the nomination committee's proposal for remuneration to the members of the remuneration committee
 - f. the nomination committee's proposal for remuneration to the auditors to be paid according to current approved account
- 10. Appointment of the board of directors and the chairman of board of directors
 - a. Christian Salamon (re-election)
 - b. Jan-Olof Dahlén (re-election)
 - c. Per Hesselmark (re-election)
 - d. Magdalena Persson (re-election)
 - e. Hans Ramel (re-election)
 - f. Gunilla Rudebjer (re-election)
 - g. Hans Ståhl (re-election)
 - h. Peter Kruk (new election)
 - i. Appointment of Christian Salamon as chairman of the board of directors (reelection)
- 11. Appointment of ÖhrlingsPriceWaterhouseCoopers AB as auditor (re-election)
- 12. Resolution on nomination committee
- 13. Resolution on authorization for the board of directors to issue shares
- 14. Resolution to adopt new articles of association
- 15. Resolution on a long-term incentive program (LTIP 2021/2024)
 - a. Implementation of a long-term incentive program ("LTIP 2021/2024")
 - b. Directed issue of warrants
 - c. Approval of the Subsidiary's transfer of Warrants
 - d. Authorization for the board of directors to resolve on acquisition of treasury shares
 - e. Resolution on transfer of treasury shares
- 16. Presentation of the board of directors' remuneration report for approval

A shareholder that wishes that decisions under one or several items in the above form be deferred to a continued general meeting can state that below (should only be completed if the shareholder has such wish).

Please use numbers.

Item(s):

Please note that the Company cannot be held responsible for any delay in the submission of the documentation. This form including appendix 1 and any enclosed authorization documents must be received by the Company no later than on Friday, 7 May 2021 by sending the requested documents by ordinary mail to: NCAB Group AB (publ), "AGM", Mariehällsvägen 37 A, SE-168 65 Bromma, Sweden, or by email (scanned copy) to agm@ncabgroup.com.

Date:

Signature:

Printed name: